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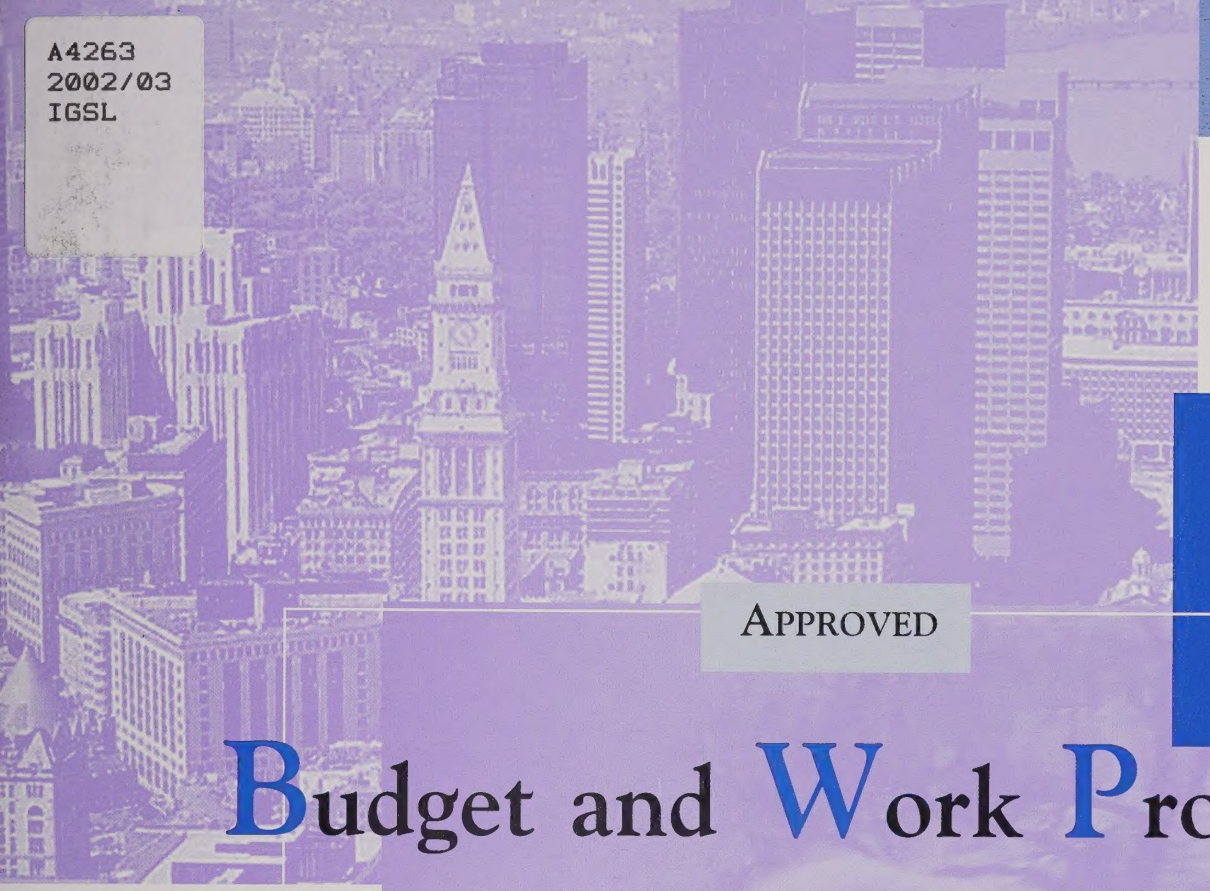

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2002-2003

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From the EXECUTIVE DIRECTOR

30 January 2002

As the new year is ushered in, it will be difficult to forget the many events of the year just past—the Supreme Court deciding the Presidential election, the terrorist tragedy of September 11th, California's electricity crisis and the bankruptcy of PG&E, numerous dot-com failures, the largest projected State deficit in history, and the first recession of the millennium. For local governments, these events present formidable challenges. Budgets will be tighter and demands for services will likely increase, especially in the areas of public health, safety, and security.

Against this backdrop, ABAG will continue to provide regional planning and services for its members. As the region continues to grow, planning is essential to solve the area's housing, transportation, economic, environmental, and social equity concerns. In Sacramento, the Speaker's Commission on Regionalism acknowledged the growing importance of regional solutions to solve California's housing and transportation, land use and open space, and economic and environmental problems. A recent report prepared by McKinsey and Company for the Bay Area Economic Forum documents the significant economic competitive advantage the Bay Area has in productivity due to its educated labor force, innovative companies, access to venture capital, and regional institutions, etc. The report also acknowledged the very high cost of doing business in the region and the threats to our relative prosperity if we do not solve our housing, transportation, infrastructure, and education problems. ABAG intends to continue to be active in these planning areas.

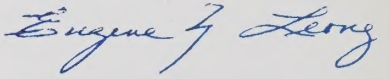
As our planning challenges extend beyond the nine county Bay Area, ABAG will continue its Inter-Regional Partnership projects with Stanislaus, San Joaquin, Monterey, San Benito, and Santa Cruz Counties. We will also continue to create an improved vision of the Bay Area's future growth through our Regional Smart Growth Strategy and Alliance for Sustainable Development projects. To improve our environment, ABAG will continue to work with the Bay Area Air Quality Management District and the Metropolitan Transportation Commission to implement the adopted State Implementation Plan for ozone. We will also continue to work with the Regional Water Quality Control Board in implementing the Comprehensive Conservation Management Plan of the San Francisco Estuary Project. Likewise, we will also work with various State and federal agencies and local governments in carrying out the CALFED record of decision to improve water quality and supply in the Bay-Delta system.

Despite the State's budgetary shortfalls, we continue to advocate for meaningful fiscal reform of local government finances at the State level. Without such reform, it will be difficult if not impossible, to solve the various regional planning problems identified above. Whatever the outcome, ABAG is committed to working with our members to solve the formidable challenges facing us.

Recognizing the current budgetary climate, ABAG strives to operate a lean and efficient organization. Next year, member dues will comprise a relatively small but important portion of our total budget—approximately 8%—down from about 12% several years ago. Your member dues allow us to initiate new planning or service programs and, equally important, they leverage federal and state grants that require local matches. This year I am proposing a 5% increase in the per capita dues rate, slightly less than the Bay Area's CPI for last year.

Finally, I am pleased to report that the Association's membership is now at a new all-time high including all nine counties and 100 cities. We welcome our newest member, the City of Pleasant Hill. On behalf of the staff, it continues to be our privilege to serve all of you. The region faces many challenges, but we are confident that through regional cooperation and collaboration, the economic, environmental and equity concerns can be solved. We remain committed to working diligently in the coming year to making progress towards these important regional goals.

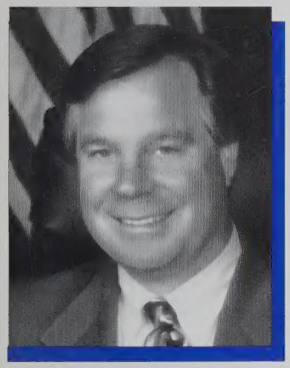
Respectfully submitted,



Eugene Y. Leong
Executive Director

Executive Board

Gwen Regalia
ABAG President
and Walnut Creek
Mayor Pro Tem



Scott Haggerty
ABAG Vice President and
Alameda County Supervisor

During this past year ABAG celebrated its 40th Anniversary during the Spring General Assembly with a gala reception and dinner following the day's program. A highlight of the evening was a multi-media presentation featuring important landmarks in our history. Looking back on the past has a way of causing one to think about the future. In spite of our current economic climate and the tragedy of September 11th, the region's future is strong because we have worked to build a collaborative model of planning and decision–making that will serve us well over time.

During 2001 the Executive Board tackled many difficult and important issues in collaboration with our members and inter-regional partners. After many starts and stops, ABAG was the first Council of Governments (COG) in the state to complete its Housing Needs Determination process. For the hard work of staff, local jurisdictions and the Executive board, we were acknowledged with a commendation and plaque from the State Housing and Community Development Department. Recently, we were notified of having been selected to receive an Ahwahnee Award of Merit from the Local Government Commission for this same effort. Housing was and remains a critical issue in the region— one that we will continue to address in the coming year. With projections of over 500,000 new households in the region by the year 2025, it is clear that this issue will remain on our agenda for some time to come.

Fiscal reform of local government finances remains a critical issue for cities and counties of the region and the state. We will continue to work with our legislators and allies to keep this issue at the forefront until it is resolved. Because of the number of former local government officials who are now in the legislature—many of them from our region—we have reason to believe that we have strong messengers and supporters for this issue. With their help and yours, we will reach a consensus on a stable source of local government revenue.

After more than three years of meetings and discussions, the Draft Compact for a Sustainable Bay Area was unveiled in final draft form during a press conference at ABAG's headquarters in Oakland that attracted media attention from throughout the region. Over the next year the Draft Compact which embraces the concept of "e-vision"-a vision of the future that integrates the three Es of sustainable development, prosperous economy, quality environment, and social equity-will be discussed with businesses, government agencies, and community groups region-wide and revised to reflect the input received before coming back to the Executive Board for final endorsement.

The Board continues, along with our regional agency partners and cities and counties, to guide the direction of the Regional Smart Growth Strategy with the goal of developing an alternative growth scenario for the region. The coming year will bring many opportunities for us to partner and collaborate on ways to improve the quality of life for the residents of our special region.

Association of Bay Area Governments

OVERVIEW: A REGIONAL PERSPECTIVE

As the Bay Area looks to the future, the prospect of further economic and population growth must be acknowledged. The Bay Area, with its pleasant climate, beautiful and varied geography, diverse population, cultural and educational institutions, and dynamic lifestyle is, simply, a wonderful place in which to live, work and play.

Based on current trends, the Bay Area is projected to add over the next twenty years one million new people and one million new jobs. How we accommodate this growth–or in fact, whether we accommodate it–is an issue that Bay Area citizens, stakeholder organizations, and elected officials have been focusing on intently over the past several years and will continue to discuss, possibly daily. It is estimated that about 50% of the population growth will be internal, that is our own children and grandchildren, so if we see the magnitude of the growth as a problem, we are part of the problem. Unfortunately, solving that part of the problem means either that the birth rate drops or people stop living long lives. Neither of these are realistic options, at least from a governmental perspective. In fact, putting up barriers so that people are discouraged from coming to the Bay Area in order to address the other 50% of projected growth also is not really a viable alternative.

Thus, it is incumbent upon the Bay Area, as a whole, to acknowledge and plan for growth. ABAG, with its long and stellar history of providing planning services that meet the needs of the Bay Area and ABAG's member jurisdictions, as well as meeting legislative and legal responsibilities, will continue to provide regional planning services to address the demands of an expanding Bay Area.

A REVIEW AND LOOK AHEAD

ABAG completed its state-mandated Regional Housing Needs Determination (RHND) process last year–one of the few councils of governments in California to do so. ABAG received a Certificate of Merit from the Local Government Commission for its work with its jurisdictions in developing and implementing its RHND process. While the subject of housing needs allocations to cities and counties continues to be controversial, ABAG has been, and will continue to be, proactive in working with its jurisdictions and at a statewide level to investigate the potential to effect legislation that will remove perceived inequity from the process. This involvement extends to state legislation regarding cities' and counties' Housing Element requirement.

Over the past fiscal year ABAG furthered its important planning role in what some people call the "super Bay Area region"—the nine Bay Area counties plus those counties that touch the ABAG region: Santa Cruz, Monterey, San Benito, Merced, Stanislaus, San Joaquin, Yolo, Lake and Mendocino. Through participation in two Inter-Regional Partnerships (with the San Joaquin and Stanislaus councils of government and with the Association of Monterey Bay Area Governments) ABAG deals with regional traffic, housing, and economic development issues. Work will continue in the future with these two Partnerships, but the focus likely will turn to development implementation and incentives, and potentially statewide activity aimed at strengthening the Inter-Regional Partnership concept.

Smart Growth, though having many definitions depending upon one's perspective, became a focal point of discussion throughout the Bay Area in fiscal year 2001-02. ABAG, together with the other four regional agencies[1] and the Bay Area Alliance for Sustainable Development (Bay Area Alliance) conducted a series of nine workshops, one in each county, as part of the Smart Growth Strategy/Regional Livability Footprint Project. This effort tied in with another public process, distribution of the *Draft Compact for a Sustainable Bay Area*, a product of the Bay Area Alliance and its member organizations, including ABAG. The Smart Growth Strategy/Regional Livability Footprint Project and the work supporting a final Compact for a Sustainable Bay Area will be two important activities supported by ABAG in the coming year.

[1]Bay Area Air Quality Management District, Bay Conservation and Development Commission, Metropolitan Transportation Commission and Regional Water Quality Control Board.

Association of Bay Area Governments

Major state funding was distributed by ABAG, as project manager, to approximately 40 San Francisco Bay Trail Project activities. ABAG provides technical support and oversight to the Bay Trail, which is establishing itself as truly a regional quality of life amenity. Another quality of life issue is public safety. In this area, ABAG s reputation for earthquake studies and preparedness programs is nationally and even internationally recognized. In fiscal year 2001-02, ABAG was represented on a three person team that visited Turkey to study the impacts of its August 1999 earthquake on housing, transportation systems and support services. However, the events of September 11, 2001, teaches us that planning for a disaster is not restricted to natural ones and a context for the Earthquake program for the coming fiscal year will be disasters in many forms.

One of the Bay Area s most important resources is its natural environment, and the San Francisco Bay — Delta system is the defining part of that environment. The San Francisco Estuary Project, a joint local, state and federal partnership, focuses on the restoration of the Bay-Delta s natural habitats and water resources. The Estuary Project is multi-tasked with responsibilities in the areas of public education, best practices for erosion control and pollution prevention, governmental liaison and advocacy. While the Estuary Project addresses primarily water-related issues, ABAG s Hazardous Waste Management Facility Allocation/Green Business Program deals with a range of land-based pollution prevention and resource conservation issues. A primary objective is to reduce the amount of hazardous waste generated within the region to avoid siting new treatment facilities. The Program has conferred green business certification on dozens of auto repair shops, printers, wineries, hotels and other businesses as well as public agency operations that employ environmentally responsible practices. This Program will continue into the next fiscal year with expectations of new successes.

Finally, the ABAG planning function includes supporting on-going programmatic activities such as the Executive Board, the Regional Planning Committee and the Regional Airport Advisory Committee, as well as ad hoc activities. An example of the latter is a statewide Geographic Information System (GIS) Council, which will serve to coordinate activities among many jurisdictions at various governmental levels.

The major planning activities and programs mentioned above are discussed in detail in the following pages, providing a more comprehensive look ahead to fiscal year 2002-03. The message here, however, is that ABAG, as a council of governments with a regional planning responsibility, is involved in a variety of activities. It provides planning services to its member jurisdictions, as well as to organizations, businesses, and governmental agencies. And it does so with a staff committed to excellence and quality service.

For further information contact Gerry Raycraft, Planning Director at 510-464-7927 or e-mail Gerryr@abag.ca.gov.

Did You Know? In-commuting from San Joaquin, Stanislaus, and Merced counties will increase by 60% to 17,000 peak A.M. commute trips by 2025..

Inter-Regional Partnership

The San Francisco Bay Region has outgrown its boundaries. To many, today's Bay Area encompasses counties which abut the Bay Area's nine counties, in particular those along the eastern edge- Stanislaus, San Joaquin and Yolo. Employment potential and housing opportunities reach beyond the artificial boundaries established for regional governance. The result of this is a disconnect between the agencies that plan for growth in their respective region and the effects and impact of growth upon neighboring regions.

The Inter-Regional Partnership (IRP) (Alameda, Contra Costa, Santa Clara, San Joaquin and Stanislaus counties) was convened some four years ago to discuss and potentially affect the jobs/housing relationship that the Bay Area has with our neighboring region. Since that initial meeting, the IRP has studied and discussed this relationship and its impacts on the quality of life in and among the regions. IRP membership decided to take aim at jobs/housing imbalances and attempt to change the dynamics of development.

The IRP has affected the development of State legislation aimed at strengthening the process of inter-regional partnerships. Formally called the Inter-Regional Partnership State Pilot Project to Improve the Balance of Jobs and Housing, and sponsored by Senator Tom Torlakson (D-Antioch), AB 2864 is designed to test the effects of jobs/housing balance planning. The IRP Pilot Project, as it is called, empowers the IRP to select Jobs/Housing Opportunity Zones intended specifically to address imbalances in jobs and housing.

In addition, the State Legislature found this program innovative and subsequently funded the creation of several other IRPs throughout the State. ABAG, partnering with Santa Clara County and the Association of Monterey Bay Area Governments (AMBAG), is engaged in another IRP addressing similar issues in the South Bay area. The impacts being experienced in this area come as a result of explosive job growth in the Silicon Valley and a comparable growth in housing in Monterey, San Benito, and Santa Cruz counties.

The State's first Inter-Regional Partnership is at a watershed in its existence, poised to move forward with the Jobs/ Housing Pilot Project and the selection of Opportunity Zones. Once those Zones are selected, it will be incumbent upon the IRP to develop a program of incentives that will give the Opportunity Zones the best chance of developing, and promoting legislative and administrative changes to formally establish those incentives. In this way, the success of the IRP Pilot Project will be realized.

The Pilot Project, in particular the incentivizing of the Opportunity Zones, will be the IRP's primary focus in fiscal year 2002-03. ABAG will continue its close work with surrounding counties and regions in hopes of furthering this program, which can have a positive impact on jobs/housing balance. In addition, ABAG staff will look at opportunities at both the regional and statewide level to further the overall goals and objectives of the IRP enabling legislation.

For further information contact Alex Amoroso at 510-464-7995 or e-mail Alexa@abag.ca.gov.

Bay Area Alliance

ABAG represents its members and regional government agencies on the Steering Committee of the **Bay Area Alliance for Sustainable Development** (Bay Area Alliance). Established in 1997, the Bay Area Alliance brings local, state and federal government officials together with private sector leaders who represent the economy, environment and social equity (the three "E"s of sustainable development) to address diverse local and regional challenges. This unprecedented coalition provides a unique forum in which participants are working to achieve consensus on a new shared vision and implement actions to realize common goals. The Bay Area Alliance has adopted the following Vision:

"We envision a Bay Area where the natural environment is vibrant, healthy and safe; where the economy is robust and globally competitive' and where all citizens have equitable opportunities to share in the benefits of a quality environment and prosperous economy."

The Bay Area Alliance has produced a *Draft Compact for a Sustainable Bay Area* (*Draft Compact*). It proposes 10 Commitments to Action that address housing, transportation, the economy, the environment, education, community revitalization, local finance and related issues, and contains a set of indicators to help measure progress towards achieving sustainability objectives. The *Draft Compact* is intended to encourage a regional conversation about how the region can grow more sustainably, and provide a framework that can guide efforts to enhance and maintain the region's environmental, economic and social assets.

The *Draft Compact* was circulated for public review during 2001. Recognizing the critical role local government will play in implementing many of the recommended actions, the Bay Area Alliance particularly sought input from elected officials in each Bay Area city and county. That input is being used to update and revise the *Draft Compact* before submitting it to Bay Area Alliance members for approval in 2002.

Achieving consensus on a final *Compact* will be an important milestone. The primary focus, however, is on implementation. Two projects with exciting potential to implement key commitments in the *Draft Compact* have already been launched: the Bay Area Regional Livability Footprint and the Community Capital Investment Initiative.

The Regional Livability Footprint aims to facilitate consensus on how the commitments in the *Compact for a Sustainable Bay Area* relate to land use. The Bay Area Alliance has coordinated this project with the Regional Agencies Smart Growth Strategy, creating a single public outreach program. The goal of the combined work plan is to achieve support among public officials, civic leaders and stakeholder organizations for a preferred land use pattern that will inform how the Bay Area could grow over the next twenty years. The combined project will also identify actions and incentives needed to help cities and counties implement desired land use changes. The Community Capital Investment Initiative (CCII), is working in partnership with community residents to attract private investment into the region's poorest neighborhoods. This innovative program is intended to tackle poverty with market-based solutions and promote smart growth. The CCII will provide local government with information and practical lessons on the potential for infill development, land recycling, and neighborhood revitalization as strategies for sustainable development.

For further information contact Ceil Scandone at 510/464-7961 or e-mail Ceils@abag.ca.gov.

During 2002-03, ABAG will: continue in a leadership role as the Bay Area Alliance pursues an ambitious work plan. The coalition will use the *Compact* as an outreach and advocacy tool to improve understanding of sustainability principles. Work will continue on the Regional Livability Footprint and CCII Projects and will begin on implementation guidance to help government agencies, businesses, and the general public adopt more sustainable practices. Finally, the Bay Area Alliance will collect baseline information and publish an initial report on the sustainable development indicators.

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Bay Area Alliance

Smart Growth Strategy/Regional Livability Footprint Project

Over the past year, ABAG has led an ambitious region-wide effort involving public officials, civic leaders, and stakeholder organizations in the development of a preferred "Smart Growth" land use pattern. The effort, sponsored by the Bay Area's five regional agencies[1] and the Bay Area Alliance for Sustainable Development (a coalition of over 40 organizations representing government and the "3 E's" of sustainability – economy, environment, and equity), is intended to inform how the Bay Area will grow over the next 20 years.

Projections show that if the Bay Area continues to develop consistent with current regional trends the result will be steadily increasing traffic congestion, a housing crisis in terms of both supply and affordability, continued conversion of open space and agricultural lands to urban uses, and increasing social and economic inequities. To address these interrelated challenges, the Smart Growth Strategy/Regional Livability Footprint project was created.

In September and October 2001, over 1,000 people participated in nine Smart Growth Strategy/Regional Livability Footprint Project workshops, one in each Bay Area county. At the workshops, the participants heard a presentation on current development trends and their potential impacts, discussed principles of smart growth, engaged in a land use mapping exercise identifying their vision of how their county might grow, and identified what incentives would be necessary to make their vision a reality.

Frank Mar Apartments, San Francisco

The nine workshops yielded a range of detailed smart growth scenarios for each county as well as an extensive list of regulatory changes and new fiscal incentives needed to realize these alternatives. Between December 2001 and March 2002, the large number of land use scenarios was distilled down to three regionwide, thematic alternatives and then each was compared to the current trends base case and analyzed for its likely effects on housing affordability, jobs/housing match, traffic, air quality, and development feasibility.

Beginning in April 2002, ABAG will lead a second round of county workshops that will culminate in a single smart growth vision for the region. This vision will provide the basis for the development of an alternative set of land use projections which, in late 2002, the ABAG Executive Board will consider adopting to replace the currently adopted trends forecast.

For further information contact Victoria Eisen at 510-464-7960 or e-mail Victoriae@abag.ca.gov.

In fiscal year 2002-03 we will:

- Prepare and submit an alternative set of land-use projections to the ABAG Executive Board.
- Begin the process of evaluating and seeking regulatory, legislative, and fiscal changes and incentives needed to help the Bay Area grow smarter. ABAG staff will lead this effort with the participation of several partners, including the Urban Land Institute and its Smart Growth Initiative.

[1] Bay Area Air Quality Management District, Bay Conservation and Development Commission, Metropolitan Transportation Commission, Regional Water Quality Control Board, and ABAG

San Francisco Bay Trail

The San Francisco Bay Trail is a continuous, multi-use shoreline trail that will one day extend over 400 miles, fully encircling San Francisco and San Pablo Bays. More than half of the trail is now open. When complete, it will cross seven Bay Area toll bridges and connect nine counties, 47 shoreline cities, and over 130 parks and other features.

ABAG administers the Bay Trail Project, which includes planning, promoting, and facilitating trail implementation. Project staff provides technical support relating to public access, design, and circulation studies for numerous local planning and development projects including: the region's first Draft Regional Bicycle Plan; the Public Access and Wildlife Compatibility report and policy update for the Bay Conservation and Development Commission (BCDC) Bay Plan; public access on toll bridges including the Bay Bridge, Richmond/San Rafael, Benicia/Martinez, and Carquinez; NASA/Moffett Field (Sunnyvale); a Lake Merritt Channel-Estuary Park trail connection (Oakland); re-alignment at Hamilton Air Field (Novato); Point Molate (Richmond); and connections between the San Mateo-Hayward and the Dumbarton bridges (Hayward, Union City, Fremont, and Newark). Last year, new trail sections were completed in the cities of Alameda, Oakland, Palo Alto, San Rafae,l and South San Francisco. Additional trail construction projects are currently underway in Berkeley, Richmond, Pinole, and Hercules.

Regional Development Program

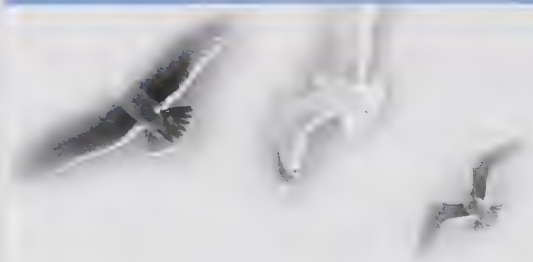
During the past year, ABAG continued to administer the award-winning Regional Development Program whereby state funds are leveraged to offer competitive matching grants to local governments to build sections of the Bay Trail. California Conservation Corps members are employed where possible for trail construction, landscaping, and maintenance. ABAG is currently administering grants through two separate State appropriations: a $2.5 million appropriation ABAG for Bay Trail competitive grants offered in 2000; and a $7.5 million 2000 Parks and Open Space Bond (Proposition 12).

The $2.5 million allocation has now been fully appropriated to fund individual construction or planning studies in local jurisdictions, including the following: San Rafael, Sunnyvale, Santa Clara County, Port of Oakland, Richmond, the East Bay Regional Park District, Mountain View, San Leandro, American Canyon, Berkeley, Milpitas, and Oakland.

ABAG sought and was successful in receiving a new $7.5 million state appropriation for the Bay Trail which is being used for competitive grants to local jurisdictions, as well as Bay Trail Project sponsored initiatives to overcome long-standing obstacles to trail development. The latter includes creation of new Bay Trail maps and technical feasibility studies or new alignment studies where conditions have changed since the adoption of the Bay Trail Plan in 1989.

Under the first competitive grant round for the $7.5 million, ABAG received 63 grant requests totaling over $15 million. To date, the Bay Trail Board has recommended full or partial funding of 36 construction projects and planning/feasibility studies throughout all the nine Bay Area counties. The Coastal Conservancy Board, which has

San Francisco Bay Trail continued on next page



San Francisco Bay Trail- cont.

responsibility for adminisration of State Bay Trail funds has authorized 29 of these projects so far. Contracts are currently being developed for these new projects.

Scientific Wildlife and Public Access Study

To reduce barriers to trail development and to provide definitive information on how trail users might impact sensitive wildlife habitat, ABAG has championed an independent Wildlife and Public Access Study. This landmark scientific study will generate statistically testable data, comparing species abundance and diversity in salt marsh habitat adjacent to trails and to non-trail control sites. Results will help planners and elected officials select route alignments and design public access facilities to protect sensitive habitats. A second year of field observation was completed in October 2001. Data input and analysis will continue through the first quarter of 2002. Based on high levels of interest in the study and its preliminary findings, state funding has been secured for an additional year of field work.

For further information contact Janet McBride at 510-464-7935 or email JanetM@abag.ca.gov.

In 2002-2003, we will:

- Continue to administer Regional Development Program grants under both the $2.5 million and the $7.5 million allocations, as well as Project-sponsored initiatives.
- Pursue short and long-term funding strategies for trail development and maintenance, including a new park and open space bond for funding in future years.
- Oversee the data input and analysis phase for the first two years of field observation and data collection for the Wildlife and Public Access Study and coordinate with the Bay Conservation and Development Commission (BCDC), researchers, Bay Trail Directors, and other stakeholders on a new study design for a third year of scientific field research.
- Advocate bicycle and pedestrian access to and across Bay Area toll bridges, including detailed design for the east span and study of access on the west span of the Bay Bridge; and provide continued support for access on the Carquinez, Benicia/Martinez, and Richmond/San Rafael bridges.
- Publish the *Bay Trail Rider* newsletter, create and distribute new printed Bay Trail maps, continue to refine GIS maps of the Bay Trail alignment, maintain and update web site and internet postings, meet regularly with elected officials, agency and local government staff, and media contacts, and plan and hold trail dedications and other public events.

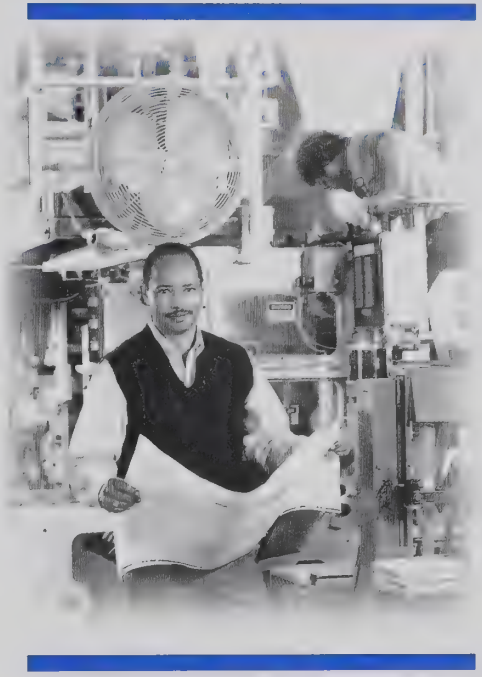
Did You Know? A recent report estimates that 500,000,000 computers will be obsolete by 2007. Conventional cathode-ray monitors typically contain four to eight pounds of lead, CPUs and peripherals contain a variety of other toxic materials. Plans for recycling and disposal are currently being developed by the Hazardous Waste Management Facility Allocation Committee.

Hazardous Waste / Green Business

ABAG formed the Hazardous Waste Management Facility Allocation Committee in response to legislation requiring counties to plan for the management of hazardous waste generated within their boundaries. Over the past decade, the Committee has provided ABAG members with a forum for addressing hazardous waste generation and facility siting concerns. The Committee developed and oversees annual implementation of a "fair – share" facility allocation process, coordinates the Bay Area Green Business Program, and engages in other source reduction activities.

Each year ABAG analyzes data on hazardous waste generated in the region, applies the approved capacity allocation formula, and develops recommendations for Committee review. In addition to maintaining the currency of regional hazardous waste planning, this process helps to identify waste generation trends and source reduction opportunities.

To avoid a need for new waste facilities, the Committee promotes waste reduction activities, such as the Bay Area Green Business Program. Launched in 1995, the Program provides technical assistance and recognizes small businesses that comply with federal, state and local environmental regulations and then voluntarily meet additional waste minimization, pollution prevention, and resource conservation standards. Over 160 businesses, including auto repair shops, printers, wineries, and hotels, have been certified "green." The Program currently operates in Alameda, Napa, Sonoma, Contra Costa, and parts of Santa Clara and Marin Counties.



The Committee recently directed staff to focus on the emerging issue of electronic or "E" waste. E-Waste refers to obsolete computer monitors, TVs, printers and similar equipment, which can contain lead and other hazardous materials. Infrastructure and public policy to address E-Waste is rapidly developing. Local agencies will bear significant responsibility and need information, assistance, and resources.

For further information contact Ceil Scandone at 510-464-7961 or email Ceils@abag.ca.gov.

Plans for 2002 include:

expanding the Bay Area Green Business Program into one additional county. The Committee will also strengthen its partnerships with state agencies such as the Department of Toxic Substances Control and the California Integrated Waste Management Board to develop integrated E-waste management strategies, and seek resources such as technical assistance and funding for local source reduction activities.

Bay Area Dioxins Project

Begun in 1999 following an Executive Board Resolution 17-99, the **Bay Area Dioxins Project** is working with local governments to implement dioxins pollution prevention initiatives. ABAG is coordinating such efforts with US EPA, which is providing support to these efforts through grants, as well as regional and state agencies. ABAG convenes a task force of local government agencies on a bi-monthly basis. The task force meetings are open to the public.

In 2001, the task force finalized a "Screening Evaluation of Dioxins Pollution Prevention Options" for local government agencies. The Screening Evaluation provides municipal governments with useful information about anticipated benefits and challenges associated with specific dioxin pollution prevention options. While the evaluation does not recommend specific projects, nor advocate the adoption of specific policies, it distills necessary information that communities need to assess their individual dioxin reduction project priorities.

In 2002, participating local governments will undertake three voluntary initiatives spelled out in the screening evaluation – diesel fuel alternatives, environmentally preferable purchasing (for PVC and paper), and medical waste management alternatives. ABAG will work with technical consultants to assist local governments in implementing and evaluating these initiatives.

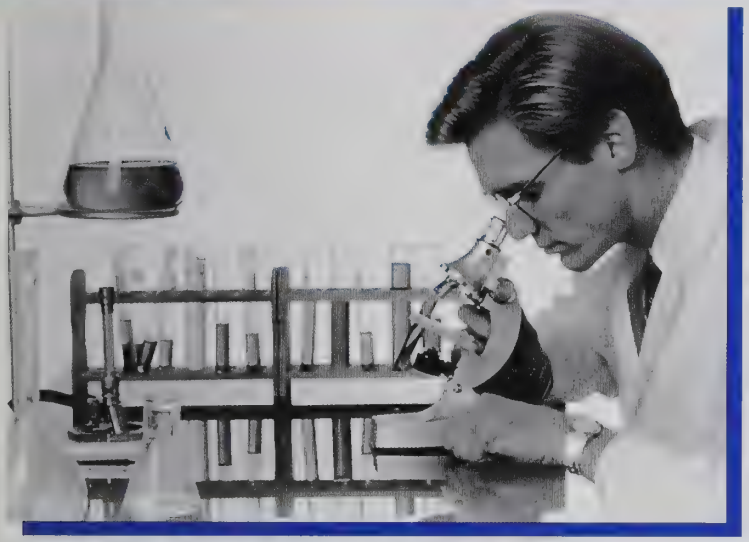
For further information contact Jennifer Krebs at 510-464-7977 or email Jenniferk@abag.ca.gov.

JARPA – Over the past three years, ABAG and San Francisco Estuary Project collaborated with local, regional, and state agencies with purview over aquatic permitting to develop a unified application form. This form may be used by a homeowner or business to apply for a permit for a project located adjacent to a creek, wetland, or the San Francisco Bay.

Under grant funding from US EPA, in 2002 ABAG and Estuary Project staff will provide technical assistance to applicants on completing the JARPA form, revise and evaluate the JARPA application form and instructions on an on-going basis, and conduct public outreach efforts to local governments and the general public on the project.

A goal of the project is to assist applicants design more environmentally friendly projects. Because the unified application spells out all requirements from all permitting agencies, applicants can comply with requirements without the level of research previously needed to undergo the permitting process.

For further information contact Jennifer Krebs at 510-464-7977 or email Jenniferk@abag.ca.gov, or Carol Thornton, San Francisco Estuary Project 510-622-2419



ABAG-CALFED Task Force - Begun in the fall of 2000, the ABAG-CALFED task force hopes to build areas of consensus among local government elected officials, water district directors, and business, environmental and community groups concerned about water issues in the Bay Area. The task force is working to:

- Protect water resources in accordance with the CALFED Record of Decision and Principles of Implementation.
- Link and improve water supply, quality, reliability, and environmental protection in the Bay and Delta.

Pending grant funding for the task force from CALFED, ABAG will carry out a two-year work program beginning in 2002. Key elements include:

- Convening the ABAG-CALFED task force and its four committees
- Liaison with CALFED committees and activities in Sacramento - This liaison function is key to ensure the establishment of joint goals and progress towards those goals.
- Integration of ABAG's Local/Regional Land Use Planning Information and Water Quality and Supply Information from CALFED and local water agencies.

Under the direction of the Water Management Committee, ABAG will integrate available information from local water agencies and CALFED with ABAG databases on land use and population projections. Among information to be compiled and integrated into a database are water use, quality, and supply needs and availability projections till 2025. This information will be used to educate participants in the task force and the general public.

- Public Involvement. The public outreach efforts envisioned will meet the following goals;

1) To answer the question "What is CALFED and how does it affect the Bay Area?"

2) The answer to the question "What is the task force?"

3) To promote the political and fiscal viability of CALFED as a key to ensuring an inclusive solution to water issues in California.

4) To promote discussion of key water issues, controversial issues as well as water success stories. Some of these include - ecosystem and watershed restoration projects, water use efficiency successes, and the potential trade-offs between water supply and ecosystem restoration.

For further information contact Jennifer Krebs at 510-464-7977 or email Jenniferk@abag.ca.gov.

San Francisco Estuary

The San Francisco Bay-Delta Estuary is the largest estuary on the West Coast and is a vital environmental and economic asset for millions of Bay Area residents as well as other Californians. The San Francisco Estuary Project is a joint local, state, and federal partnership established under the federal Clean Water Act's National Estuary Program to develop, oversee and track the implementation of the *Comprehensive Conservation and Management Plan (CCMP)*. In implementing the CCMP, the Estuary Project targets the restoration of the Bay-Delta's natural resources, and at the same time works with ABAG in its role of providing important services to local government. Some of the services that will be provided by the Estuary Project to local government for 2002 include 1) organizing educational workshops for local government on best management practices for controlling erosion and preventing pollution from construction sites; 2) providing outreach to local government on the need for and how to use the Joint Aquatic Resources Permit Application (JARPA) to improve the wetlands permitting process; and 3) assisting with coordination and outreach efforts to CALFED on behalf of Bay Area local government interests.

In 2001, the Estuary Project accomplished the following work:

- Organized the fifth biennial State of the Estuary Conference October 9-11, 2001, at the Palace of Fine Arts in San Francisco with 800 attendees at the three-day event, and produced the 3rd Environmental Report Card for monitoring the health of the Estuary and CCMP implementation.
- Assisted the Alameda County Clean Water Program with organizing a watershed management conference, "Turning the Tide: Balancing New Development and Clean Waters," on January 23, 2001, at the Oakland Museum.
- Organized a conference on the latest information regarding agriculture and improving water quality in, "Beyond the Drain: Sustaining Agriculture and Improving Water Quality in California's San Joaquin Valley," on March 27, 2001, in Sacramento.
- Organized a public workshop (August 3, 2001) to review current CCMP priorities and evaluate CCMP implementation efforts for over the past two-and-a-half years.
- Continued educating the development/construction communities, consultants, and municipal staff about the need for using best management practices to prevent erosion and control sediment from construction sites by conducting workshops and updating and distributing guides, manuals, videos, and CDs on these issues.
- Continued the JARPA permit center to assist applicants for aquatic permits by acting as a resource center and ombudsman for the applicants and public agencies.
- Obtained CALFED funding for completing the final design and beginning construction phases for biotechnical stabilization and restoration of two more Delta in-channel islands.
- Provided technical, administrative, and communication support to the CALFED Science Program.
- Developed, printed and distributed statewide 110,000 copies of an environmental guide for recreational boaters.

- Assisted with providing education and outreach to the public about the need to prevent the introduction and spread of invasive species to the Estuary.
- Provided technical, public outreach, and administrative assistance to the San Francisco Bay Area Wetlands Restoration Program to improve agency coordination of regulatory programs.
- Continued to provide support to the Bay Area Stormwater Management Agencies Association for analysis of the sources and amounts of mercury and copper in the Bay.
- Continued to provide technical assistance to the Regional Water Quality Control Board, Santa Clara Valley Water District, Caltrans, and the Port of Oakland.
- Continued to inform and educate the public and decision-makers about the need to restore and protect the Bay-Delta Estuary by updating our website, distributing information sheets, and producing the bimonthly newsletter, *Estuary*.
- Continued organizational and administrative support for CCMP Implementation.
- Provided assistance to the CCMP Implementation Committee, Friends of the San Francisco Estuary, San Francisco Estuary Institute, and the Association of National Estuary Programs.

For further information contact Marcia Brockbank at 510-622-2325 or email Marciab@abag.ca.gov.

Workplan for 2002:

- Provide contract management, administrative and technical support to the CALFED Bay-Delta Science Program and the Drinking Water Quality Program;
- Working with partners, conduct additional Construction Site Planning and Management for Water Quality Protection workshops for the development/ construction communities, consultants, and local government staff;
- Revise, print, and distribute copies (statewide and nationally) of erosion educational materials;
- Provide contract management and administrative assistance to the Delta In-Channel Island Workgroup for completion of the construction phase of the biotechnical stabilization and restoration on two Delta in-channel islands to enhance tidal wetlands;
- Continue operation of the JARPA permit center to assist applicants for aquatic permits by acting as a resource center and ombudsman for the applicants and local government;
- Continue technical, public outreach and administrative assistance to the San Francisco Bay Area Wetlands Restoration Program to improve agency coordination of regulatory programs;
- Assist the CA Department of Boating and Waterways with a media campaign for educating recreational boaters about preventing pollution by using pump-out stations in the Bay-Delta Estuary;
- Using information from the 2001 State of the Estuary Conference, produce and distribute a *State of the Estuary Report*;
- Assist the CALFED Science Program with organizing a 3-day science conference for presenting scientific information and ideas relevant to CALFED's goals (2003);
- Continue working with the Bay Area Stormwater Management Agencies Association to provide support for analysis of the sources and amounts of mercury and copper in the Bay;
- Provide technical assistance to the Regional Water Quality Control Board (TMDL Process), Santa Clara Valley Water District, and the Port of Oakland; and
- Produce and distribute six issues (3500 copies/each issue) of *Estuary* newsletter; and
- Continue to provide assistance to the CCMP Implementation Committee, Friends of the San Francisco Estuary, the San Francisco Estuary Institute, and the Association of National Estuary Programs.

Did You Know? Studies estimated that over 200,000 people will be forced from their homes and apartments because of damage to those structures when the next earthquake greater than magnitude 7 occurs on the northern portion of the Hayward fault. *From an ABAG/George Washington Study*

Earthquake Preparedness

The tragedies of September 11, 2001, dramatically emphasized that many disasters, other than earthquakes, strike urban areas. Yet, looking back on those days, the common threads among all tragedies are apparent. One of those threads is the disproportional impact of disruptions to our transportation and utility systems, particularly related to the national economy.

On September 11th, airports were closed throughout the country, including the Bay Area. The impacts were felt immediately by the local businesses serving those airports, as well as by the region's tourism industry, cargo carriers, and business travelers. Similarly, one of the results of the February 28, 2001 Seattle (Nisqually, Washington) earthquake was the vulnerability of airports in that area, and presumably everywhere, to earthquake damage. The December 2000 ABAG report, *Don't Wing It - Airports and Bay Area Earthquakes*, points out some of these vulnerabilities before either of these disasters, and makes several recommendations on how our airport systems can be made more prepared.

Two of the most memorable images of the Loma Prieta earthquake were photos of the Cypress Freeway and the Bay Bridge collapses. Our memories were jogged as we saw photos of people fleeing New York across closed bridges.

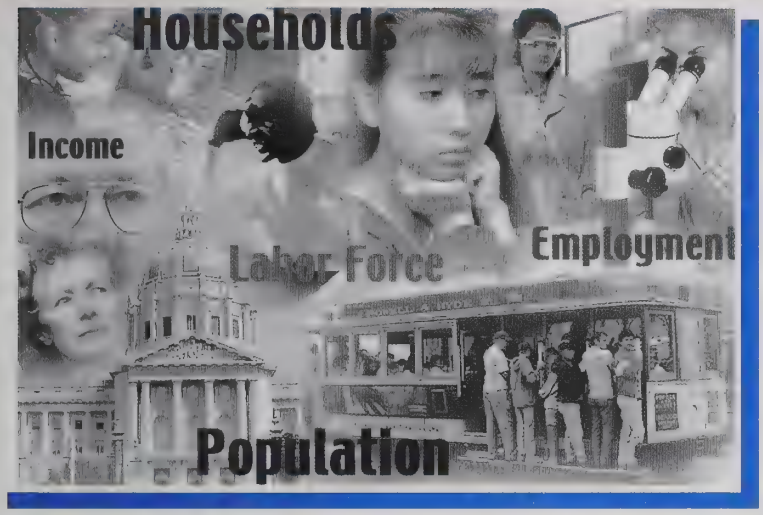
We can expect to see traffic disruptions in future disasters. ABAG, with funding from the State of California Office of Traffic Safety through the Business, Transportation and Housing Agency, has been working on mitigating transportation problems during and after a disaster. As a result, ABAG has issued new preparedness tips for "riding out" these disasters. This disaster-preparedness information, directed towards parents, businesses, and the public in general, is found in a new section of the ABAG web site – quake.abag.ca.gov/traffic. New estimates of anticipated road closures will be available in 2002. We hope to continue this type of work in the future, and have submitted proposals for work on transportation and disasters to various state and federal agencies.

ABAG continues to produce technically superior earthquake hazard maps, together with understandable documentation. Revised liquefaction hazard maps were released in February 2001, packaged with a guidance document on living with this hazard, *The REAL Dirt on Liquefaction*. In addition, we now provide more specific maps showing the predicted functionality of our housing and transportation systems following major earthquakes, together with recommendations on how to mitigate those problems.

Future efforts must be even more inclusive as we provide hazard and risk information to those who are not well educated and who may have language barriers. ABAG continues to offer training on retrofit of homes to building inspectors and contracts and will be offering a series of workshops for homeowners starting in early 2002 funded by the American Red Cross. In addition, ABAG will be initiating a program for small businesses in 2002 funded by the U.S. Geological Survey.

ABAG continues to look for funding opportunities for studies and programs aimed at making the Bay Area a more prepared and thus safer region for all its residents.

For further information contact Jeanne Perkins at 510-464-7934 or email JeanneP@abag.ca.gov.



Research & Analysis

Forecasts of Population and Jobs have been one of ABAG's primary activities since the early 1970s. A complex region of almost 7 million people, encompassing over 400 square miles of land, forecasting the Bay Area's future requires a significant effort.

Part of our effort is to continually collect and improve the information we have on land-use, land-use policies, and the factors that control the space available for growth. In the past we have focused on collecting information from local planning agencies about their land-use policies. We are beginning to transfer that information to a Geographic Information System (GIS), and to add additional sources of information about existing land use, and land-use potential.

We also work with a number of other groups to collect information. As a regional Census Data Center we are directly involved with the U.S. Census — disseminating its information, and helping the public to understand the new sources of information and analytical tools that are becoming available. For our analytical work we also work with the State Department of Finance, and other sources of demographic and economic information to collect the input that are necessary to our modeling analysis.

We use a series of computer models to take the data we have collected and apply economic and demographic relationships in order to estimate regional forecasts of population and job growth. A further series of computer models desegregates the forecasts to smaller geographic areas. Eventually, forecasts are produced for individual counties, cities and census tracts across the region.
We have also worked with regional agencies that adjoin ABAG to perform similar forecasts for their areas. We would expect to continue to cooperate on future projects and potentially to better coordinate our efforts.

For further information contact Paul Fassinger at 510-464-7928 or e-mail Paulf@abag.ca.gov.

In 2002-2003 ABAG will:

- Improve our land use information, and coordinate land use information from multiple sources
- We will improve, and document changes to our modeling efforts
- We will complete the detailed data from Projections 2002 for use by the Metropolitan Transportation Commission, and the Bay Area Air Quality Management District
- We will hold our Focus 2002-2003 Conference, a look at the short-term changes in our regional economy
- We will work with groups outside of ABAG on projects like Silicon Valley Projections, Smart Growth and forcasts for surrounding regions.

ABAG POWER

Association of Bay Area Governments Publicly Owned Energy Resources (ABAG POWER) is a separate joint powers agency (JPA) formed under ABAG to act as an energy service provider (ESP) for both natural gas and electricity. Under the rules and regulations of the California Public Utilities Commission, ABAG POWER is eligible to provide electricity, as well as natural gas, and related services to public agencies. In the past, ABAG POWER has also been a California Energy Commission registered renewable energy provider.

Even though the electrical program was suspended, ABAG's Natural Gas Program continues to offer natural gas aggregation to local governments. ABAG POWER is currently purchasing natural gas for 47 local government agencies and special districts in the PG&E service territory. ABAG POWER is also working on plans to continue to expand energy conservation services to local jurisdictions through implementation of energy efficiency and energy management programs and services.

Whether an agency joins our aggregated purchasing program, or just takes advantage of our various energy initiatives, the agency can be assured of quality service and a public sector approach to pooled purchasing conducted by ABAG. Each public agency is guaranteed a voice in program operations and decisions through its representative to the ABAG POWER Board of Directors and Executive Committee.

Gas Program

In 1996, ABAG created a purchasing pool for natural gas to help local public agencies lower their utility costs. The pool has now completed its fifth year of operation. ABAG POWER purchases natural gas on agencies' behalf and arranges for it to be delivered to the PG&E system for distribution to members. The current natural gas supplier for the program is TXU Energy Services, a gas supplier with many years' experience and one who specializes in serving public agencies.

The natural gas program is composed of three general cost elements: 1) transportation and distribution, 2) natural gas commodity and 3) operational expenses. Transportation and distribution costs are charged by PG&E and set by the Public Utilities Commission. The natural gas commodity is provided by ABAG POWER through its contract with TXU Energy Services. Operational expenses such as billing services and administrative support have remained under three percent.

In an effort to stabilize natural gas rates to members the ABAG POWER Executive Board secured a one-year contract with TXU Energy Services to lock in 75 percent of the load needed by program members at a fixed rate. The contract is effective from July 2001 through June 2002. Price stability has allowed program members to lock in their gas costs for annual budgeting purposes. The fixed rate also insulates members from the significant price fluctuations currently experienced in the monthly natural gas market. ABAG POWER members will almost certainly pay less for natural gas in 2001-2002 than they did during the 2000-2001 fiscal year.

Although the natural gas program did not achieve member savings in comparison to PG&E in 2000-2001, the program to date has resulted in savings overall. In 2000-2001 extremely unstable market conditions and related factors caused the total cost for the natural gas program to increased from $3.4 million to almost $9.5 million reflecting the skyrocketing rise in natural gas

prices that occurred during the program year. The reasons that have been attributed to high natural gas prices include the large demand for gas from electrical generators, market power of a few energy companies, limitations and restrictions in gas line capacity, and unbalanced supply and demand.

The goal of ABAG POWER's Natural Gas Program has evolved over the years from a strict requirement for cost savings to a more balanced desire for both cost savings and price stability. In the dynamic power market, it is important to try to create and manage opportunities that will allow the program to maximize benefits to members. ABAG POWER's natural gas agreement comes up for renewal in July 2002 and as a result the Program will be setting its gas purchasing strategy for the next several years.

This program is open for new member participation anytime during the year.

Electric Program

After three years of operation, ABAG POWER suspended its Electrical Aggregation Program in June 2001. This decision was made because of the dramatic increase in California Independent System Operator Charges, uncertainty over proposed rate increases to direct access end users, price volatility for both long term and short term power, and Pacific Gas and Electric Company's nonpayment of over $20 million in Competitive Transition Charge credits owed to ABAG POWER.

ABAG's Electrical Aggregation Program was one of the largest power aggregators in California, providing energy service for 56 government agencies located throughout northern California.

The program's commitment to price stability and "green" energy was demonstrated through the use of over 90 percent renewable geothermal electric energy at a fixed rate. ABAG POWER also participated in the California Energy Commission's Renewable Energy Program that paid members a total of $1.9 million in the three years of the program for their use of renewable energy. In announcing the program's closure, ABAG POWER Chairman Robert Fugle, Deputy Auditor-Controller of the Golden Gate Bridge, Highway and Transportation District, stated "Even though the program provided lower energy costs, price stability, and renewable energy to local governments, it still was not viable during these volatile times."

New Program Emphasis

Local governments in California spend more than $2 billion to light, heat, and cool the buildings that house essential public services. If energy consumption could be reduced by 15 percent, per the Governor's challenge on June 22, 2001, local governments would realize savings of $300 million per year that could then be spent on other public services.

ABAG POWER is now seeking to take advantage of energy efficiency and energy management programs. ABAG POWER plans to team up with local contractors to provide an Energy Efficiency Assistance Program for local government agencies throughout Northern California in the continuing effort to reduce energy use. The goal of the program is to equitably distribute the benefits of Public Goods Funding to local governments and to address peak energy reduction as well as energy savings. In addition to aiding local governments in initiating energy efficiency projects, the program emphasizes making local governments aware of and assisting them to access other utility or state-run energy program resources, including low-cost financial assistance.

For further information contact Jerry Lahr at (510)464-7908 or email Jerryl@abag.ca.gov.

Summary of Program Benefits

The following items represent the primary benefits provided to members of ABAG POWER:

- Potential energy cost savings.
- Price stability
- Access to energy conservation programs and services

During the coming year we plan to explore various energy purchasing strategies that will increase price stability. In addition, we intend to investigate programs with the potential to help members reduce energy costs further through energy conservation and usage management.

ABAG PLAN Corporation

ABAG Risk Management & Insurance Services began in 1986 with the formation of the ABAG Pooled Liability Assurance Network (PLAN) Corporation. PLAN is a non-profit corporation whose purpose is to benefit the citizens of each member community by establishing a stable, cost-effective self-insurance, risk sharing, and risk management program for each member. PLAN is administered by ABAG under the direction of its 30 member communities.

Since its inception PLAN has received over $53 million in premiums and returned over $20 million in dividends to its members. In 2001 over $500,000 was returned while surplus was increased to over $16 million. These results reflect the success of risk management programs that have helped our members achieve better than expected loss experience and lower their overall cost of risk. .

In 2001 we greatly improved and expanded our coverage options. We increased liability coverage from $7 to $10 million while lowering the PLAN's liability to $5 million through the purchase of an excess insurance policy. Our property program coverage was expanded to include more types of property and higher limits. Tunnels, bridges and dams are now included in our coverage. Builders Risk limits increased from $1 million to $25 million and Fine Arts and Rental Income increased from $500k to $5m. We began to offer Employment Practices Liability Insurance through a group purchasing pool.

We held a strategic planning meeting in October and agreed to address a number of key areas over the next 1-3 years. These include updating our governing documents, committee roles and responsibilities, funding policy, and approach to loss prevention.

In 2001-02 we continued our commitment to risk management by:

- Conducting member training on a variety of topics, including Risk Transfer & Insurance, Emergency Claim Response, and Code Enforcement.
- Completing appraisals for all member properties and conducting a study to determine their susceptibility to eart quake damage.
- Sponsoring an entire week of police risk management training with Gordon Graham, a nationally recognized training expert and dynamic presenter.
- Developing a Sewer Maintenance and Claim Response Program for our members to reduce the number and severity of losses.

We improved our administration services by continuing to add new features to our web site, including the ability for our members to request and immediately download certificates of insurance. We also added a database of member assets to allow them to view, update and share information more easily.

For further information contact Marcus Beverly at 510-464-7969 or e-mail Marcusb@abag.ca.gov.

In 2002-2003 we will:

- Conduct a review of our key governing documents, policies and procedures.
- Maintain our current coverage options and limits in spite of increasing insurance costs.
- Increase our partnerships with risk management vendors to improve the variety of services we offer to members.

* Expand our claim examiner's role to include more on-site assistance and training.

Did You Know? The ABAG Finance Authority for Nonprofit Corporations has delivered more than $1 billion in conduit tax-exempt financing for borrowers throughout the State of California. Financing has been issued for affordable housing, health and social service, and educaion.

ABAG Financial Services

ABAG and its affiliated entities have issued more than $2 billion in tax-exempt financing on behalf of more than 150 local jurisdictions. In the coming fiscal year ABAG Financial Services Programs will continue to provide economical, convenient, and secure means to meet the broad array of capital financing needs of public agencies and nonprofit borrowers that serve the public interest.

For further information contact Clarke Howatt at 510-464-7932 or e-mail Clarkeh@abag.ca.gov

In 2002-2003, we will:

- Continue efforts to finance other important additions and improvements to the Bay Area's transportation system following on the issuance of $485 million in tax-exempt bonds in 2001 on behalf of BART to provide a portion of the funding necessary to complete the rail extension to the San Francisco International Airport.
- Continue to offer economical funding for developers of affordable multi-family housing, independent schools, hospitals, clinics, and other voluntary healthcare providers through the various programs of the ABAG Finance Authority for Nonprofit Corporations.
- Expand the Agency's capital lease financing services for member jurisdictions through the Agency's long-standing Credit Pooling Program, providing an economical source for funding equipment and smaller capital projects.
- Continue to offer comprehensive services to meet the land development financing needs of member agencies. The Agency now offers to conduct proceedings for special district formation in full compliance with Prop. 218 requirements in addition to ABAG's established program for the issuance of special district financing.

The Agency will also continue to offer the California Redevelopment Agency Pool (Cal-Rap), its industry leading tax-allocation bond product as well as its credit-enhanced, pooled financing vehicle for Water and Wastewater Districts. Both of these financing pools provide extremely economical means to attain bond insurance and low interest rates for the smaller borrowing needs of special districts in the Agency's member jurisdictions.

ABAG Training Center

In 1978, ABAG, Inc. was created to lessen the burdens of government and improve government efficiency by educating government officials, employees, and the public on government regulations and programs. In 1979 the ABAG Training Center became a program of ABAG, Inc. Our first offering was a two-day workshop on low-income housing.

The ABAG Training Center was created in 1979 to provide economical, quality training and professional development opportunities for local government staff and the Bay Area public.

Since that time, over 17,000 students have taken ABAG Training Center offerings in environmental management, computer technology, planning, and business management. Current Training Center course offerings reflect the demand for OSHA safety training, hazardous waste management, pollution prevention, earthquake damage prevention, and energy management.

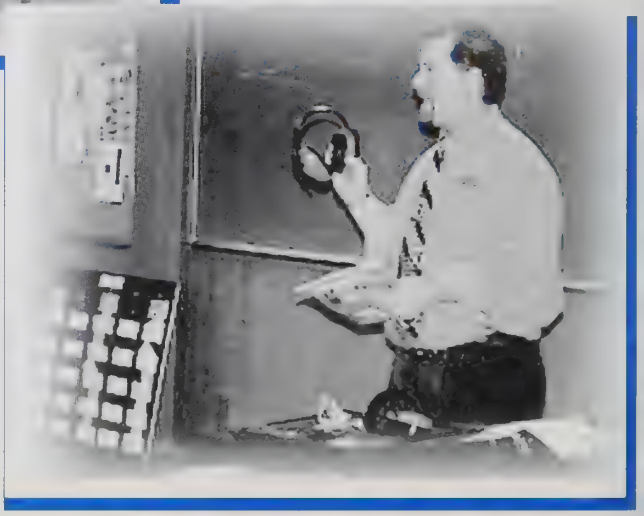
In June 1999, the ABAG Training Center offered its first Internet-delivered training class, an OSHA-required hazardous waste operations refresher course. Additional courses have been and continue to be added. In FY 2001 we added courses in general industrial safety and asbestos awareness. All courses give students access to a remote instructor and require a passing grade on a final exam.

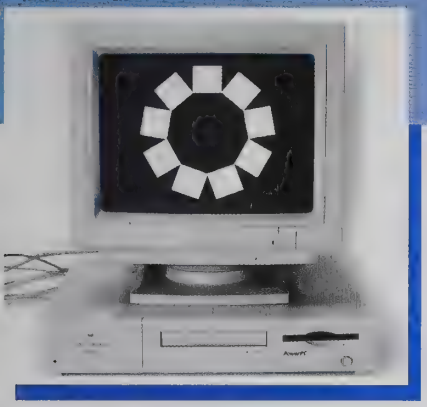
Local government employees may now take courses at their convenience, in the comfort of their own homes and offices, with minimal disruption to the employer. We have served over 2000 online students to date with many coming from other states. Our online training program may be reached at http://www.hazmatschool.com.

The Training Center also sponsors special one-day workshops and conferences, selected according to the concerns of local governments.

As always, employees of ABAG members receive a 20 percent discount on the price of ABAG Training Center offerings.

For further information contact Terry Bursztynsky at 510-464-7951 or email Terryb@abag.ca.gov.





ABAG Online

In April 1994, ABAG created and published on the Internet a basic set of documents describing the organization and our programs. ABAG thus became the first Council of Governments to offer documents on the World Wide Web and the second public agency to do so in California. Today abagOnline provides information about local governments and ABAG programs, data on significant public policy issues and helpful information for Bay Area citizens. We currently experience over 1.3 million page hits and 200,000 visitor sessions per month. Our address on the web is **http://www.abag.ca.gov/.**

abagOnline provides direct links to over 200 Bay Area public agencies with a presence on the World Wide Web. With the assistance of a federal grant received in 1995, ABAG was able to help 85 local jurisdictions plan their Internet presence and go online.

abagOnline also features extensive information on ABAG planning and service projects. Major reports and publications are also available for review and purchase online. The most popular feature, offered under Earthquake Information, is a set of full-color shaking hazard maps that detail projected earthquake shaking severity for specific earthquake faults and individual cities around the Bay. The maps can be downloaded or purchased by mail.

Public Policy Information

An information clearinghouse for major public policy issues, abagOnline currently features special sections on saving energy, Bay Area terrorism hazards, and smart growth.

Electronic Discussion Groups

Electronic discussion groups are now being used in conjunction with ABAG planning projects. Such groups, using an email-based list server in conjunction with project information posted on the Internet, enable easy, rapid, and cost-effective communications among project members and interested public. Significant savings have been realized through the use of e-mail distribution lists and various projects are expedited by virtue of extremely rapid information exchange. Electronic distribution lists are services offered to our hosted member agencies.

E-commerce

In 1999 ABAG initiated an electronic merchant software system to better serve our customers purchasing maps, publications or training through abagOnline. An ABAG arrangement with a credit card processing service allows visitors to abagOnline to order a publication, present payment, and receive authorization within seconds. Order fulfillment can usually occur the same business day with significant savings in staff time and processing costs.

New Developments

ABAG has recently revised our "home page" to provide our visitors more direct, intuitive navigation to our pages and to our members' web sites. ABAG currently is developing an online Geographic Information System (GIS) which would allow local planners and the public to more easily access statistical and economic data and projections from a variety of original sources using simple point and click maps.

Internet Hosting Services

By using Internet hosting services provided by ABAG, member jurisdictions have saved thousands of dollars in setup, hardware, telephone, and staff costs. Begun in 1994, the services were developed to help members with limited expertise to create an affordable web presence, ABAG currently hosts websites for 31 jurisdictions, agencies and non-profit organizations on our state-of-the-art computers. ABAG also has created five custom websites for our clients. ABAG provides web hosting and infrastructure support services for the Metropolitan Transportation Commission's online presence.

For further information contact Terry Bursztynsky at 510-464-7951 or email Terryb@abag.ca.gov.

Legislative Activities

The ABAG Legislation and Governmental Organization (L&GO) Committee is comprised of city councilmembers, mayors and county supervisors who represent ABAG members throughout the region. The L&GO Committee monitors, recommends support or opposition, and develops as necessary state legislation that will benefit the region and jurisdictions that serve the Bay Area.

During 2001, the L&GO Committee reviewed and monitored more than 50 bills presented during the state legislative session relating to housing, land-use and transportation related issues, fiscal tax relief and local government financing, environment, and energy. The Committee actively supported legislation that advocated for fiscal reform and property tax revenue shifts that would benefit cities and counties and advance ABAG policies.

A Fiscal Tax Reform Sub-Committee was formed to identify and evaluate new and more effective tax reform strategies in conjunction with tax reform committee representatives from the Bay Area Alliance of Sustainable Development. Meetings were conducted with fiscal tax initiative representatives from the League of California Cities and the California State Association of Counties to advance new fiscal reform initiatives for 2001 and 2002.

The Committee worked extensively and successfully on legislation related to regional housing needs and general plans, job-center/community infill housing development, brownfields, transit village planning, affordable housing, pollution prevention, water quality and development related permitting, construction and seismic safety, and tax-reform constitutional amendments. Energy bills were also watched closely with regards to direct access and renewable energy and debt repayment. On the federal level the Committee promoted support of resolution seeking restoration of funding from Congress for the Golden Gate National Parks and aggressively opposed the FEMA proposal to mandate natural hazards insurance for local, state, and public agencies. Many letters of support and opposition were written to members of the Bay Area legislative delegation, members of state legislative committees, and media regarding legislation and budget proposals. As a follow-up to past recommendations made by the Committee in previous years, the Pollution Prevention Options report from the Bay Area Dioxins Task Force was also reviewed closely and discussed by the Committee.

Because of preoccupation with energy legislation and budget uncertainties, many bills were carried over into the 2002 legislative session. The L&GO Committee will be watching closely carry-over legislation on local government financing, the revision of the housing element and needs determination process, smart growth initiatives, and state budget proposals.

Communications

ABAG communicates agency research, planning programs, entrepreneurial services and "best practices" of member agencies and other communities to member cities and counties and elected officials, staff, and the public. As the Bay Area's issues have become more complex and the audience more sophisticated, ABAG has responded with a variety of communication tools to meet our goals. During 2001, the ABAG Communications Group:

- Published informative and well-designed reports and newsletters
- Produced CD-Rom versions of publications
- Presented information on abagOnline in support of programs, services, and publications
- Organized two General Assemblies and a 40th Anniversary Gala Event
- Evaluated future needs for developing more videos
- Worked with the media to disseminate information through print, television, radio, and websites.

Publications: Reports

ABAG published reports and findings in support of programs and innovative research projects throughout 2001. New this year is the addition of supplemental CDs to several publications, which provide additional background data and research as well as other reference materials and appendices.

Blueprint for Housing 2001: Housing Elements Ideas and Solutions – San Francisco Bay Area (report and CD) is a handbook for cities and counties to revise housing elements to increase supply and improve the affordability of housing in the Bay Area. Substantially revised from the 1989 edition, *Blueprint 2001* provides communities and individuals with the full background of the state-mandated Regional Housing Needs Determination process and presents detailed tools and strategies useful in preparing and updating Housing Elements.

Regional Housing Needs Determination (report and CD)—The state-mandated Regional Housing Needs Determination (RHND) process focuses on local governments' planning for housing as part of a regional collaborative effort. The report describes the process and as defined by state law the final determinations allocated regarding San Francisco Bay Area regional housing needs for the 2001-2006 cycle. The RHND report includes the housing unit allocations for each city and county, including numbers of units for each household income category.

2001 Roster - *ABAG Roster* is a comprehensive listing of ABAG's 18 committees, their duties, and membership. This hard copy report is also available online.

Statement of Benefits: Risk Management and Insurance Services - The *Statement of Benefits* summarizes the financial status and future activities of ABAG PLAN in its 15th year of providing pooled liability coverage. This new publication served as an annual report and overview for PLAN members and potential members.

ABAG Overview- Describing ABAG's history, context and programs, the *Overview* brochure provides a concise written and visual description of the agency and activities.

Projections 2002- *Projections 2002* is ABAG's biennial forecast and has been issued since 1973. The 2002 version forecasts population, employment, income, and household size for the San Francisco Bay Area for 2000, 2005, 2010, 2015, 2020 and 2025. Detailed information on the regional economy, labor force, and age distribution is also included. Data is included on an enclosed disk with the report.

Green Business Folder- As part of a year-long general identity campaign, the Green Business folder was designed to graphically illustrate the program and to provide background information to media, potential green businesses, and sponsors. Additional materials such as fact sheets, press releases, and ads were developed to further describe and promote the Program.

Bay Area Directory- The Bay Area Directory lists comprehensive contact information for the 109 city and county governments in the Bay Area, including contact specifics for elected officials, city/county managers, clerks, planning and public works directors, city/county counsels, finance directors, public safety officials, public information officers, and human resource directors.

Internet- abagOnline is the online source for ABAG programs and services, to purchase publications and reports, and to

Communications continued on next page

COMMUNICATIONS- cont.

register for the full range of ABAG training courses. Additionally, abagOnline is a portal to member cities and counties websites and useful external resources. This website was recently noted in the San Francisco Chronicle as one of "the Best of the Web."

General Assemblies

ABAG organizes two annual General Assemblies, one each in the Spring and Fall, which focus on issues that are significant to the Bay Area. They are attended by legislators, local elected officials and staff, businesses, media, and regional and state agency representatives.

Spring General Assembly—Incentives for Action: Growing within Our Boundaries ABAG, in conjunction with Urban Land Institute and the State Department of Housing and Community Development, examined ways to implement smart growth goals and objectives. This solution-oriented conference brought together local, state, and national experts on land-use, housing, and quality of life issues as well as over 150 local elected officials and business representatives.

As part of the year-long celebration of ABAG's 40th Anniversary, the Spring General Assembly also included a gala dinner and event. A historical photo, music and text multi-media presentation outlined ABAG's 40 years, highlighting past achievements, current programs, and future projections. The Gala event was also an opportunity to recognize and award the special achievements of current and previous ABAG members.

Fall General Assembly—Energy and Public Policy- As debate intensified over how California energy is delivered and funded, it was brought to the Bay Area. Before 200 attendees at ABAG's Fall General Assembly, presentations by State Treasurer Phil Angelides California Public Utilities Commission (CPUC) President Loretta Lynch, and Donald Vial, Board member of the new California Consumer Power and Conservation Financing Authority, gave a three-dimensional look at California's energy policy in action. Member cities' and counties' energy conservation and municipal utilities were described to provide hands-on examples to attendees.

Newsletters

Four newsletters are published periodically throughout the year for ABAG members, elected officials, city and county staff, and members of the public. Interested people subscribe to this free, traditional medium, because it is a popular way to follow ABAG programs and accomplishments. *Service Matters* reports on all agency activities and is published six times a year. *Risk Matters* focuses on issues specific to ABAG PLAN and was published in Winter 2000-2001. *Power Matters*, published in Winter 2000-2001, examines and updates issues relating to ABAG POWER, the energy pool for local governments. *The Bay Trail Rider*, distributed quarterly, highlights the process and progress of the Bay Trail project administered by ABAG.

Video

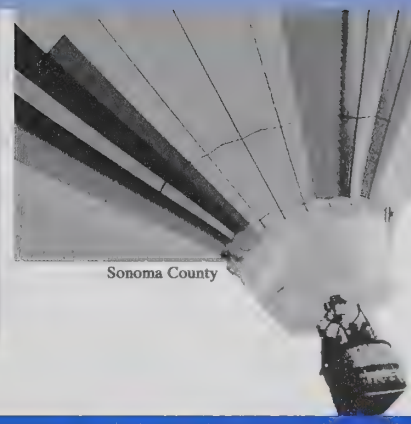
ABAG assisted multi-language television stations and a member city to produce community specific videos and provided access to past ABAG earthquake videos and special footage. Planning for the development of additional earthquake retrofit videos and other topics is underway.

Media Relations

ABAG interacts daily with print, radio, television, and Internet news organizations as a major resource for the latest information on regional issues and research. This includes on-going contact with specific reporters to inform about events, reports, and programs. Regular news releases and press advisories were issued throughout the year to announce ABAG's breakthrough regional planning and research, and the latest policies and activities of our member cities and the elected officials who represent them. The Communications Department also provides briefings for international delegations from around the world. In 2001, delegates from Mexico, Taiwan, China, Korea, and Australia visited ABAG to learn about ABAG and regionalism.

For further information contact Kathleen Cha at 510-464-7922 or email Kathleenc@abag.ca.gov.

During 2002-03 we will continue to seek new and more efficient ways to communicate the work of ABAG and member communities to the public and our members. To facilitate further access to information and research, we will intensify multi-media efforts using the web, CD-rom, and videography.



Budget Highlights, Approved Member Dues and Organization

For further information contact Joseph Chan at 510-464-7944 or email Joec@abag.ca.gov.

ABAG

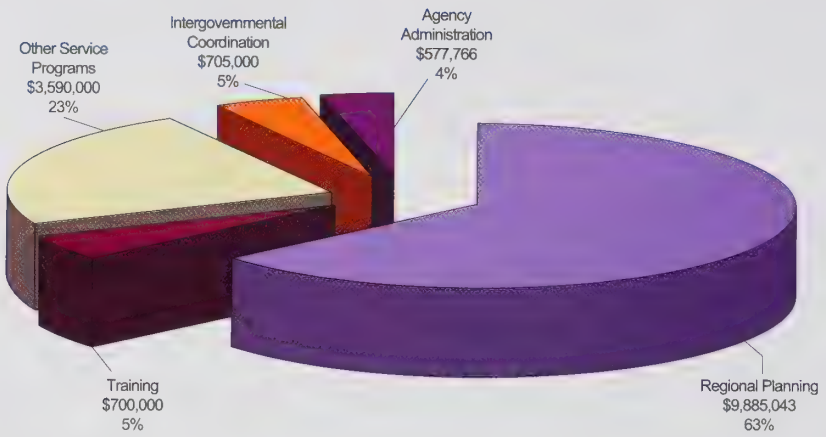
2002-2003

Budget Highlights

FISCAL YEAR

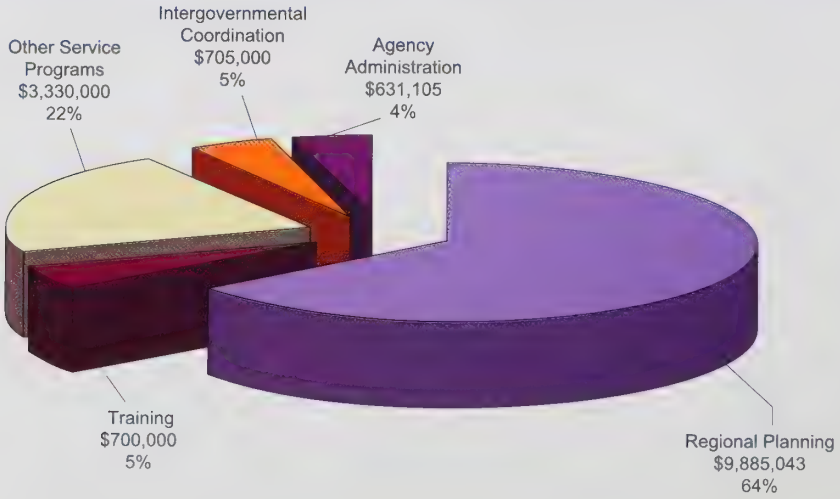
2002-2003

Revenues at a Glance


Other Service Programs $3,590,000 23%
Intergovernmental Coordination $705,000 5%
Agency Administration $577,766 4%
Training $700,000 5%
Regional Planning $9,885,043 63%

Total 15,457,809

Expenditures at a Glance


Other Service Programs $3,330,000 22%
Intergovernmental Coordination $705,000 5%
Agency Administration $631,105 4%
Training $700,000 5%
Regional Planning $9,885,043 64%

Total 15,251,148

Approved Operating Budget

Revenues and Expenditures Summary

	FY99-00 Actual	FY00-01 Actual	FY01-02 Estimated	FY02-03 Approved
REVENUES				
Federal Contracts	1,611,721	1,549,605	1,616,688	2,373,944
State Contracts	2,073,514	2,167,035	7,337,053	7,160,605
Other Contracts	243,536	304,220	1,132,885	295,000
Service Programs	4,338,679	4,812,643	4,220,700	4,295,000
Membership Dues	1,154,383	1,200,607	1,260,342	1,333,260
Total Revenues	9,421,833	10,034,110	15,567,668	15,457,809
EXPENSES				
Salaries and benefits	5,579,996	6,067,560	6,600,000	6,700,000
Consultant services	967,729	1,348,915	4,332,690	3,811,616
Passthrough	452,771	116,133	2,303,003	2,492,532
Equipment and supplies	279,350	254,745	220,000	230,000
Outside printing	160,903	319,916	200,000	210,000
Conference and meeting	186,556	302,880	270,000	300,000
Depreciation	338,454	330,354	386,000	400,000
Interest	139,383	114,835	120,000	90,000
Building maintenance	153,094	186,007	200,000	210,000
Utilities	51,368	44,398	50,000	48,000
Insurance	87,397	90,033	80,000	60,000
Postage	87,241	86,427	130,000	150,000
Telephone	58,790	52,929	45,000	42,000
Committee	46,200	48,800	62,000	65,000
Other	570,400	584,347	663,000	442,000
Total Expenses	9,159,631	9,948,279	15,661,693	15,251,148
Surplus/(Deficit) before Claims Settlement	262,202	85,831	(94,026)	206,661
Claims Settlement	79,271	24,921	0	0
Net Surplus/(Deficit)	182,931	60,910	(94,026)	206,661

Revenues By Funding Sources

A

B

A

G

	FY99-00 Actual	FY00-01 Actual	FY01-02 Estimated	FY02-03 Approved
REVENUES				
FEDERAL REVENUES				
EPA - Environmental Programs	326,409	445,975	481,231	400,000
EPA - Smart Growth	0	162,984	17,016	0
MTC--FTA	122,017	138,272	146,081	145,756
MTC--FHWA	918,433	773,993	786,969	797,029
MTC--FAA	56,957	16,245	0	0
NSF	78,454	0	0	0
NFWF--SFEP	43,776	0	54,991	881,159
USGS/Cal Fed	60,584	12,136	130,400	150,000
HUD	5,091	0	0	0
Subtotal	1,611,721	1,549,605	1,616,688	2,373,944
STATE REVENUES				
OES	78,244	68,396	52,642	60,000
OES--Workshops	37,075	0	0	0
OES--Disaster Resistant	0	89,224	0	0
MTC - TDA	774,889	774,908	931,605	913,605
Bay Trail	674,604	348,797	1,341,385	1,380,000
OTS--Driving After Quakes	0	14,585	41,619	0
Cal Trans	10,875	51,341	22,784	0
DWR Cal Fed Science Program	0	31,397	3,436,570	3,500,000
CIWMB--Grasscycle	85,363	693	0	0
DBW--Estuary	38,651	188,410	565,000	580,000
DPR--SFEP	1,101	34,476	0	0
RWQCB	207,265	213,787	444,728	407,000
Housing Needs	149,736	312,461	0	0
HCD--IRP Pilot Project	0	35,280	389,720	200,000
Univ. of California--Estuary	11,247	1,559	0	0
CPUC/Energy Commission	0	0	100,000	120,000
Cal-EPA	4,464	1,721	11,000	0
Subtotal	2,073,514	2,167,035	7,337,053	7,160,605

Revenues By Funding Sources - Continued

	FY99-00 Actual	FY00-01 Actual	FY01-02 Estimated	FY02-03 Approved
OTHER CONTRACTS				
Inter-Regional Partnership	10,929	9,452	0	0
BALANCE Foundation	70,820	42,846	575,000	100,000
BA Alliance/TIDES		30,000	7,500	0
BAAQMD--Smart Growth	0	0	75,000	0
MTC--Smart Growth	0	0	100,000	0
Haz Waste MOU Committee	52,251	52,484	50,240	55,000
Dioxin/Community Liaison	11,192	27,726	78,563	50,000
Envir. Training--ROC	34,717	0	0	0
Santa Clara/Palo Alto--SFEP	49,523	44,919	86,250	60,000
SFEP--SF Estuary Institute	14,104	31,000	0	0
Western Governors Association	0	0	51,872	0
Red Cross EQ Housing	0	3,128	29,960	0
Port of Oakland--SFEP	0	62,665	78,500	30,000
Subtotal	243,536	304,220	1,132,885	295,000
SERVICE PROGRAMS				
Data Center	83,674	37,153	100,000	120,000
Publications	42,609	95,265	35,000	40,000
Training	98,438	231,918	370,000	400,000
Financial Services	904,844	1,061,677	1,100,000	1,200,000
Workers Comp	855,366	849,586	319,154	110,000
ABAG PLAN Corp.	1,559,208	1,362,006	1,520,000	1,600,000
Bay Trail Nonprofit	67,418	65,504	50,000	55,000
abagOnline Fees	15,400	58,240	60,000	65,000
Power Purchasing Pool Fees	458,829	591,108	264,000	110,000
SFBA Water Transit Authority	0	22,507	52,496	100,000
Conference Services	48,742	147,120	155,050	300,000
Other	204,151	290,559	195,000	195,000
Subtotal	4,338,679	4,812,643	4,220,700	4,295,000
MEMBERSHIP DUES	1,154,383	1,200,607	1,260,342	1,333,260
Total Revenues	9,421,833	10,034,110	15,567,668	15,457,809

Revenues And Expenditures

BY PROGRAM

Program Expenses		REVENUE SOURCES						General Fund Equity
REGIONAL PLANNING	Total Expenses	Federal Contracts	State Contracts	Other Contracts	Services Programs	Member-ship Dues	Total Revenues	
Data and Analysis	793,561	434,624	358,937				793,561	0
Planning Services	927,829	508,161	419,668				927,829	0
IRP/Smart Growth	350,000	0	200,000	100,000		50,000	350,000	0
Bay Trail	1,504,494		1,380,000		55,000	69,494	1,504,494	0
SF Estuary/Dioxin	6,008,159	1,281,159	4,487,000	140,000		100,000	6,008,159	0
Earthquake Mitigation	246,000	150,000	60,000	0		36,000	246,000	0
Haz Waste MOU Committee	55,000			55,000			55,000	0
Other Planning	0			0			0	0
Subtotal	9,885,043	2,373,944	6,905,605	295,000	55,000	255,494	9,885,043	0
TRAINING								
Training Center	400,000				400,000		400,000	0
Conference Services	300,000				300,000		300,000	0
Subtotal	700,000	0	0	0	700,000	0	700,000	0
OTHER SERVICE PROGRAMS								
abagOnline	175,000				65,000	110,000	175,000	0
Power Purchasing Pool	125,000				110,000	15,000	125,000	0
Energy Conservation	120,000		120,000		0		120,000	0
Data Center/Publications	150,000				160,000		160,000	10,000
Financial Services	950,000				1,200,000		1,200,000	250,000
ABAG PLAN Corp.	1,600,000				1,600,000		1,600,000	0
Workers' Compensation	110,000				110,000		110,000	0
SFBA Water Transit Authority	100,000				100,000		100,000	0
Subtotal	3,330,000	0	120,000	0	3,345,000	125,000	3,590,000	260,000
INTERGOV. COORDINATION								
Communications Group	500,000					500,000	500,000	0
Intergov. Coordination	135,000		135,000				135,000	0
Legislation	70,000					70,000	70,000	0
Subtotal	705,000	0	135,000	0	0	570,000	705,000	0
AGENCY ADMINISTRATION	631,105				195,000	382,766	577,766	(53,339)
Total	15,251,148	2,373,944	7,160,605	295,000	4,295,000	1,333,260	15,457,809	206,661

ABAG Membership Dues

JURISDICTION	POPULATION 1/1/00	POPULATION 1/1/01	2001-2002 ADOPTED DUES	2002-2003 APPROVED DUES	Dues % Change
COUNTY OF ALAMEDA	1,454,300	1,479,100	$103,304	$110,127	6.60
Alameda	73,700	74,300	$10,312	$10,895	5.65
Albany	17,850	16,700	$2,767	$2,723	-1.57
Berkeley	109,500	104,300	$14,607	$14,832	1.54
Dublin	32,500	32,550	$4,791	$5,023	4.84
Emeryville	7,300	7,300	$1,309	$1,359	3.85
Fremont	208,000	207,200	$23,238	$24,331	4.70
Hayward	129,600	144,000	$16,410	$18,571	13.17
Livermore	74,300	75,200	$10,390	$11,018	6.05
Newark	43,050	43,500	$6,249	$6,611	5.80
Oakland	402,100	409,300	$35,708	$37,964	6.32
Piedmont	11,650	11,100	$1,910	$1,911	0.04
Pleasanton	65,900	65,500	$9,291	$9,685	4.25
San Leandro	76,700	81,100	$10,704	$11,829	10.51
Union City	67,200	68,700	$9,461	$10,125	7.02
COUNTY OF CONTRA COSTA	930,000	972,100	$69,621	$75,927	9.06
Antioch	84,500	93,800	$11,725	$13,575	15.77
Brentwood	23,100	25,350	$3,492	$3,978	13.92
Clayton	11,350	11,000	$1,868	$1,896	1.48
Concord	114,900	124,200	$15,091	$16,706	10.70
Danville	40,500	42,850	$5,896	$6,517	10.53
El Cerrito	23,850	23,550	$3,596	$3,717	3.37
Hercules	19,550	20,000	$3,001	$3,202	6.68
Lafayette	24,350	24,200	$3,665	$3,811	4.00
Martinez	37,050	36,500	$5,420	$5,596	3.25
Moraga	17,000	16,550	$2,649	$2,701	1.97
Oakley	26,000	26,200	$3,893	$4,101	5.36
Orinda	17,450	17,850	$2,711	$2,890	6.59
Pinole	18,650	19,450	$2,877	$3,122	8.51
Pittsburg	54,400	58,600	$7,785	$8,737	12.22
Pleasant Hill	33,150	33,350		$5,139	
Richmond	94,400	101,700	$13,021	$14,587	12.03
San Pablo	26,850	31,000	$4,010	$4,798	19.64
San Ramon	45,700	46,100	$6,615	$6,989	5.65
Walnut Creek	64,700	65,800	$9,133	$9,726	6.49

ABAG Membership Dues

Continued

APPROVED

JURISDICTION	POPULATION 1/1/00	POPULATION 1/1/01	2001-2002 ADOPTED DUES	2002-2003 APPROVED DUES	Dues % Change
COUNTY OF MARIN	249,700	250,400	$25,917	$27,245	5.12
Belvedere	2,320	2,150	$621	$612	-1.39
Corte Madera	9,100	9,175	$1,557	$1,631	4.74
Fairfax	7,200	7,375	$1,295	$1,370	5.80
Larkspur	11,950	12,100	$1,951	$2,056	5.35
Mill Valley	14,100	13,750	$2,248	$2,295	2.07
Novato	48,950	48,700	$7,064	$7,366	4.27
Ross	2,310	2,350	$619	$641	3.51
San Rafael	54,800	56,900	$7,837	$8,503	8.49
Sausalito	7,825	7,400	$1,381	$1,374	-0.55
Tiburon	8,900	8,775	$1,530	$1,573	2.83
COUNTY OF NAPA	127,000	126,200	$16,176	$16,895	4.44
American Canyon	9,375	10,050	$1,595	$1,758	10.20
Calistoga	4,950	5,250	$984	$1,062	7.90
Napa	71,400	73,600	$10,011	$10,798	7.87
St. Helena	6,225	6,000	$1,160	$1,171	0.89
Yountville	3,770	4,070	$821	$891	8.47
CITY & COUNTY OF SAN FRANCISCO					
County	801,400	793,700	$61,360	$63,893	4.13
City			$61,360	$63,893	4.13

ABAG Membership Dues

Continued

JURISDICTION	POPULATION 1/1/00	POPULATION 1/1/01	2001-2002 ADOPTED DUES	2002-2003 APPROVED DUES	Dues % Change
COUNTY OF SAN MATEO	730,000	720,100	$56,773	$58,929	3.80
Atherton	7,525	7,275	$1,340	$1,356	1.17
Belmont	26,150	25,450	$3,913	$3,993	2.02
Brisbane	4,060	3,650	$861	$830	-3.65
Burlingame	29,500	28,600	$4,376	$4,450	1.67
Colma	1,290	1,210	$478	$476	-0.56
Daly City	104,600	105,400	$14,167	$14,936	5.43
East Palo Alto	25,100	30,350	$3,768	$4,704	24.82
Foster City	30,900	29,150	$4,570	$4,529	-0.88
Half Moon Bay	11,300	12,100	$1,861	$2,056	10.43
Hillsborough	11,700	10,950	$1,917	$1,889	-1.46
Menlo Park	31,800	31,250	$4,694	$4,834	2.98
Millbrae	21,400	21,000	$3,257	$3,347	2.76
Pacifica	41,050	39,050	$5,972	$5,966	-0.11
Portola Valley	4,620	4,510	$938	$954	1.70
Redwood City	78,000	76,700	$10,875	$11,225	3.22
San Bruno	41,750	40,800	$6,069	$6,220	2.48
San Carlos	28,950	28,050	$4,300	$4,370	1.61
San Mateo	95,400	93,900	$13,152	$13,589	3.32
S. San Francisco	62,600	61,700	$8,859	$9,163	3.43
Woodside	5,650	5,425	$1,081	$1,087	0.59
COUNTY OF SANTA CLARA	1,736,700	1,723,700	$121,446	$126,626	4.27
Campbell	40,850	38,650	$5,945	$5,908	-0.62
Cupertino	52,900	51,300	$7,610	$7,743	1.75
Gilroy	40,150	43,550	$5,848	$6,619	13.18
Los Altos	28,600	28,100	$4,252	$4,377	2.94
Los Altos Hills	8,300	8,025	$1,447	$1,464	1.21
Los Gatos	30,450	29,100	$4,508	$4,522	0.32
Milpitas	65,300	63,800	$9,212	$9,451	2.60
Monte Sereno	3,470	3,520	$779	$811	4.01
Morgan Hill	33,100	34,600	$4,874	$5,320	9.16
Mountain View	76,000	72,200	$10,613	$10,606	-0.06
Palo Alto	61,500	60,800	$8,715	$9,039	3.72
San Jose	923,600	918,800	$69,210	$72,332	4.51
Santa Clara	102,900	104,600	$14,015	$14,861	6.04
Saratoga	31,300	30,200	$4,625	$4,682	1.22
Sunnyvale	133,200	134,000	$16,733	$17,629	5.36

APPROVED

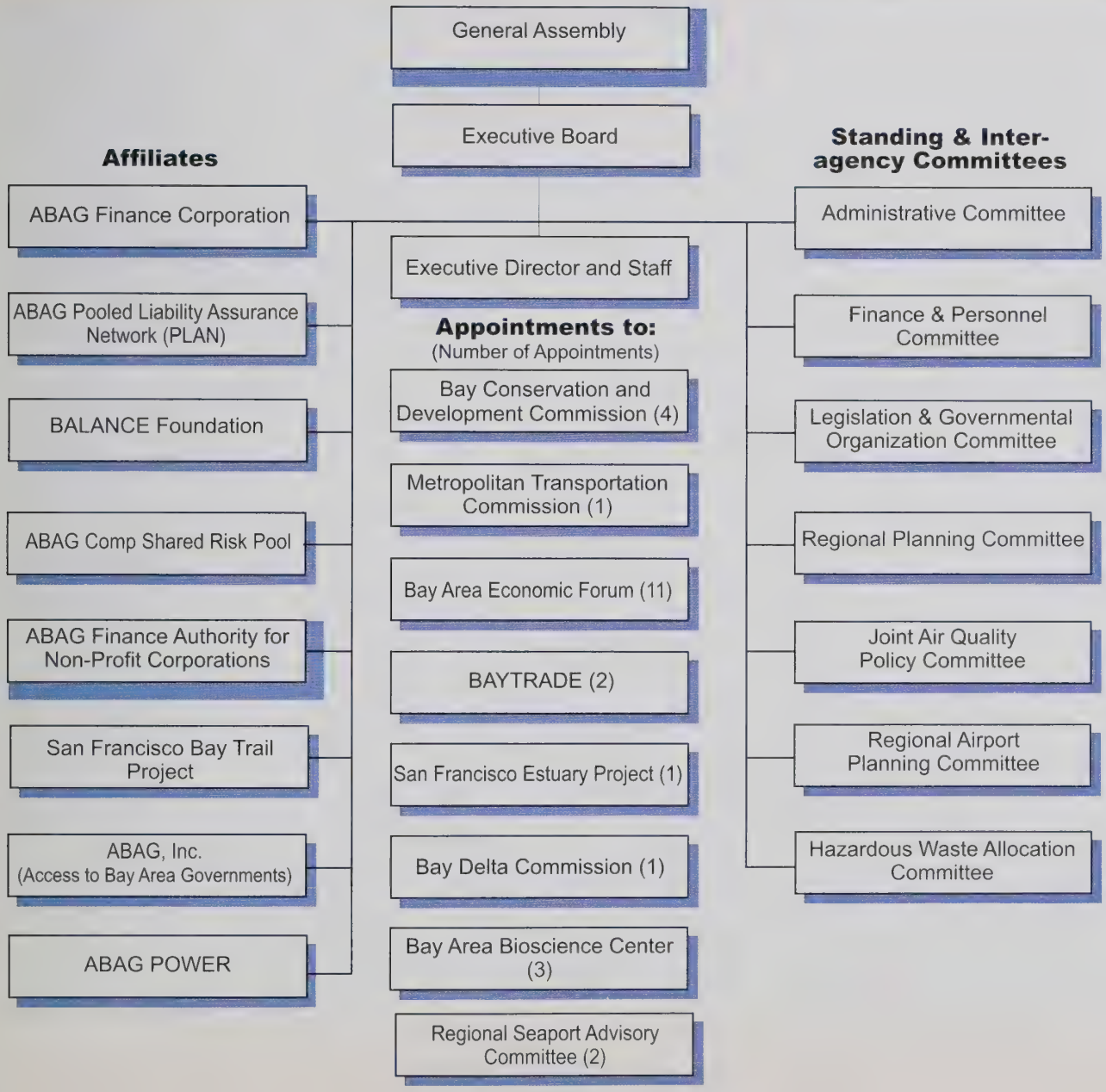
ABAG Membership Dues

Continued

APPROVED

JURISDICTION	POPULATION 1/1/00	POPULATION 1/1/01	2001-2002 ADOPTED DUES	2002-2003 APPROVED DUES	Dues % Change
COUNTY OF SOLANO	399,000	403,400	$35,509	$37,566	5.79
Benicia	29,000	27,200	$4,307	$4,246	-1.41
Dixon	15,550	16,300	$2,449	$2,665	8.83
Fairfield	95,300	98,800	$13,139	$14,262	8.55
Rio Vista	4,850	4,790	$970	$995	2.56
Suisun City	27,250	26,700	$4,065	$4,174	2.67
Vacaville	91,500	91,200	$12,642	$13,218	4.56
Vallejo	114,700	118,800	$15,073	$16,198	7.46
COUNTY OF SONOMA	450,100	468,800	$38,791	$41,977	8.21
Cloverdale	6,425	7,150	$1,188	$1,337	12.59
Cotati	6,825	6,675	$1,243	$1,268	2.04
Healdsburg	10,450	11,300	$1,744	$1,940	11.21
Petaluma	53,000	55,900	$7,602	$8,366	10.05
Rohnert Park	39,950	42,650	$5,820	$6,488	11.47
Santa Rosa	142,000	150,900	$17,522	$19,221	9.70
Sebastopol	8,025	7,850	$1,409	$1,439	2.13
Sonoma	9,400	9,400	$1,599	$1,664	4.06
Windsor	21,050	23,700	$3,209	$3,739	16.52
TOTALS			**$1,253,342**	**$1,331,399**	
DUES RATES (Per Capita)			**Approved**	**Proposed**	
First 50,000			0.13818	0.14509	5.00
Second 50,000			0.13091	0.13745	5.00
Next 100,000			0.08970	0.09418	5.00
Remaining Pop.			0.06424	0.06745	5.00

Organizational Structure



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Affiliated Entities

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Name	Year Started	Purpose	Assets ($000's) 6/30/01	Revenue ($000's) FY 00/01	No. of Members	Board of Directors	Legal Structure
ABAG Finance Corporation	1985	Serve as a lessor in debt financings for ABAG members and other jurisdictions.	102	14		ABAG F&PC	501(c)(4)
ABAG Pooled Liability Assurance Network Corporation (ABAG PLAN Corporation)	1986	Provide general liability, property and public officials' errors and omissions insurance coverage to member cities in the pool; also, provide loss prevention programs, claims administration, police training and other risk management services.	33,673	8,778	29	Separate	501(c)(4)
BALANCE Foundation (Bay Area Leaders Addressing the Challenge of the Ecomony and the Environment)	1987	Raise funds to study and provide a forum for regional issues. Serve as advocate for programs to promote economic and the development and protect the environment.	41	2	N/A	ABAG Pres, Vice Pres. and one other director	501(c)(3)
ABAG Comp Shared Risk Pool (SHARP)	1989	Provide workers' compensation insurance coverage to member jurisdictions in the pool; provide claims administration services.	3,573	2,043	6	Separate	JPA
ABAG Finance Authority for Non-profit Corporations	1990	Serve as conduit issuer of debt financings for non-profit and other organizations.	615	502	25	Separate	JPA
San Francisco Bay Trail Project	1990	Develop and maintain regional Bay Trail around the San Francisco Bay.	33	46	27	Separate	501(c)(3)
ABAG, Inc. (Access to Bay Area Governments)	1994	Promote efficiency in governments by improving intergovernmental coordination and cooperation and citizen access through education, training and computer networks.	0	232	N/A	ABAG F&PC	501(c)(3)
ABAG POWER	1997	Purchase natural gas and electricity on behalf of local governments and special districts in Northern California.	29,574	21,434	68	Separate	JPA

NOTES

NOTES

a Partnership of 100 cities and 9 counties created to provide innovative solutions, cost effective services and the leadership needed to transcend local boundaries and address the regional economic, social and environmental challenges of the San Francisco Bay Area

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